City of Beaumont Strategic Communications Plan

City of Beaumont Mission Statement

The City of Beaumont is committed to providing core services to the community that ensure it remains a desirable place to live, work and play. Through responsible and professional leadership and in partnership with local agencies to achieve common goals and leverage area resources, the city will strive to improve the quality of life for all residents living and working in this elevated community.

Public Information Office Mission Statement

Be the best source of information about the City of Beaumont by creating and sharing effective messages and compelling stories that foster positive engagement and connection with all stakeholders.

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Executive Summary

The 2023-2026 Strategic Communications Plan is a living document intended to adapt and enhance as the city continues to evolve. As technology advances and platforms for citizen engagement continue to change, this plan is expected to change to meet the needs of the community. The plan, as it is adopted today, is simply a snapshot of the city's current communication goals and objectives for a unified and cohesive strategy to best serve the City of Beaumont's community and stakeholders.

The plan outlines the overall communication philosophy, structure, audience, and platforms.

Why We Have a Plan

Communication is a basic obligation and essential to an open and transparent government. Communicating with residents, businesses, and visitors is vital to fostering trust and the overall success of the city. Through consistent and engaging communication, the City of Beaumont can grow informed community participation, enhance pride and overall quality of life for its residents.

Communications Team

Everyone who represents the city in an official capacity can be seen as a communicator. It is important to create a unified structure defining messaging and the process for all communication to ensure reliability with and for the city's stakeholders. The success of the plan is dependent upon everyone's understanding and participation.

For purposes of this plan, the city defines its core communicators as follows:

- Mayor and City Council
- City Manager
- Deputy City Manager
- Chief of Police (and designee)
- Public Information Officer
- Executive Team
- Recreation Manager
- City Clerk
- City Treasurer
- City Boards, Commissions, and Committees
- Other Council-Appointed Officials

Target Audience

A key component of any communication plan is identifying and knowing the audience.

The external stakeholders are:

- Residents
- Visitors
- Businesses
- Community organizations
- City/County Governments Schools
- Regional influencers
- Media

The internal stakeholders are:

- Employees
- City Council
- City Clerk
- City Treasurer
- City boards, commissioners and committees

Background

This plan was officially adopted in April 2024 with the previous is a revision of the adopted plan adopted in 2018 City of Beaumont Strategic Communications Plan.

Updating the city-wide strategic communication plan will advances the City of Beaumont's Strategic Plan, Level 3, Target #1 Goal #4, to increase public communication, education and strategy. This plan incorporates relationship building and public communication strategy.

Past Plans & Guides

- 2023-2026 Strategic Communication Plan Adopted in April 2024
- Original Strategic Communications Plan Established in 2018, containing initial goals and strategies for an unspecified timeframe.
- Style Guide Developed in 2019, containing guidelines and standards for both graphic and language perspectives. This guide is active.

Communication Structure

- Public and Internal Communication
 - Goal 1: Accurately and timely communicate information regarding the city's programs and services through a unified and layered framework for maximum reach.
 - Objective 1: Regularly communicate city council decisions and actions
 - Objective 2: Increase the availability and understanding about city programs and services using tools for accessibility, timelines and protocols for website updates.
 - Objective 3: Increase awareness, interest, participation, and engagement from the community and businesses by implementing a comprehensive communication strategy using various tactics such as social media, community events, and traditional outreach methods.
 - Objective 4: Increase employee awareness and build organizational knowledge by implementing structured channels to share, capture, and disseminate information.
- Crisis Communication
 - Goal 1: Enable seamless communication during times of crisis
 - Objective 1: Assess and implement a readiness campaign for crisis communication
- Brand Appeal Media Relations
 - Goal 1: Proactively build relationships with journalists and editors
 - Objective 1: Provide proactive news and public service announcements for widespread coverage
 - Objective 2: Provide timely and accurate responses to media inquiries and requests
 - Goal 2: Elevate Beaumont's economic appeal through targeted marketing, strategic outreach, and media engagement to attract new businesses, promote local industries, and position the city as a prime destination for investment and growth.
 - Objective 1: Secure 5-10 media mentions or news features about Beaumont's economic development and investment opportunities within 2025.
 - Objective 2: Increase website traffic to Beaumont's economic development webpage by 25% within the next 12 months.
 - Objective 3: Launch a marketing campaign to attract at least 5 new businesses to Beaumont within the next 12 months.

Current Communication Methods

Advertising

Advertisements are limited to events, programs, and service-related information. The purpose of advertising is to advance the quality of life for its residents and the economic vitality of the city. This includes promoting businesses, incentive programs and community events.

Communication training and assistance

City employees who manage social media accounts should receive basic and ongoing training as needed. Future training will be provided on an as-needed basis to keep employees abreast of current and emerging trends.

Digital Communications

The dominant form of communication currently consists of a variety of digital platforms and local media coverage. Below is a list of communication methods currently used:

Websites

- <u>beaumontca.gov</u> –Official City website
- <u>beaumontcabusiness.gov</u> –Economic Development website (2023)
- <u>bmtparks.com</u> Parks and Recreation website (2023)
- <u>BeaumontPD.org</u> Police Department website (2016)

Email subscriptions

- City of Beaumont's news and events calendar a calendar for all types of events including public meetings and sponsored community city events
- Beaumontca.gov Notify Me –Subscriptions to various calendars and news:
 - Construction Updates
 - Council Agenda
 - Economic Development Committee
 - Election Central
 - Finance and Audit Committee
 - Misc. Public Meetings
 - Planning Commission Agenda
 - Stewart Park Renovation
 - City Spotlight
 - News and Notices
- Beaumontca.gov Alert Center For safety alerts
- Beaumontca.gov Calendar For city events
- Beaumontca.gov Newsflash Citywide spotlight

Guides

 City Magazine and Recreational Guide: Quarterly online publication featuring city news, recreational information and events. Printed and mailed publications to commence for the Winter 2024 edition.

Message Boards and Displays

- Digital signage is available within city facilities and outside city hall for public consumption.
- Billboard displays and street signage are used to reach a broad audience with targeted purpose (i.e., programs, special events, etc.)

TV Channel

 PEG Channel is featured on Frontier, Channel 32, broadcasting city council meetings, special programming, and upcoming events.

YouTube Channel

 Features live and recorded public meetings and showcases other programming. Subscribers can like the channel to follow.

Mobile App

 City of Beaumont's Mobile App is an engagement tool for residents to connect electronically to request service, contact information, access news, and view events. The Transit App is used by travelers using city transportation for real time GPS locations, arrival times, ETAs, and assistance with planning connected trips.

Social media outlets

- City of Beaumont City Hall Facebook
- City of Beaumont X
- City of Beaumont Instagram
- City of Beaumont LinkedIn
- City of Beaumont Nextdoor
- City of Beaumont Youtube
- City of Beaumont TikTok
- Police Department Facebook
- Police Department X
- Police Department Instagram
- Police Department Nextdoor
- Police Department Neighbors Portal by Ring (No url available)
- Parks and Recreation Facebook
- Parks and Recreation Instagram

• Transit Facebook

Graphic Identity Manual

In 2018, the city updated its logo and developed a graphic identity found in its Brand Style Guide. The guide offers best practices to facilitate standards and ensure consistency in visual and written communication regarding its logo, font, color scheme, and graphics.

Media Relations

A positive working relationship with news media from local and regional outlets is vital to successfully communicating city-related information. The goal of effective media relations is to publish frequently, factually, and professionally. All media inquiries should be responded to promptly whenever possible.

Print Publications

With a shift in how society consumes information, the cost versus effectiveness of print publications is reviewed on a case-by-case basis. In most cases, distributing communication digitally is the most cost-effective and predominant method used by the city. Each department produces its own print publications on a smaller scale, including flyers, cards, posters, and brochures to name a few.

However, to maintain a layered and widespread approach the city will utilize local print media, publish an Annual Report, and print its City Magazine for public consumption.

Public Relations

The city continues to establish good and transparent relationships with all its residents, business owners, and visitors through various platforms described throughout the plan.

The city monitors and coordinates responses regarding general inquiries and/or complaints received through a variety of channels.

The city oversees its Public, Educational, and Governmental Access (PEG) Channel through Frontier. Locally, residents can access programming centered on government programs, activities, upcoming events, and services through PSAs, features, and graphic images.

The city utilizes several ways to generate content for distribution including event calendars, internal/employee communication, and social media strategies.

Current Communication Tools

The city invests in a variety of tools including software, video, technology services, and platforms to support effective communication. The primary tools utilized by the city include:

- CivicPlus website management platform
- Hootsuite social media scheduling and analytics
- Constant Contact subscription platform for email announcements
- Grammarly subscription tool for plain language, grammar, and spelling
- Canva subscription for graphic creation
- Archive Social archives all social account activities for public records requests
- Variety of other tools for various projects
- <u>Everbridge emergency communication software</u>

PUBLIC AND INTERNAL COMMUNICATION			
Goal 1: Accurately and timely communicate information regarding the city's programs and services through a			
unified and layered framework for maximum reach.			
Objective 1: Regularly communicate city council decisions and actions			
Strategy 1: Provide consistent and regular updates on c	ity government d	lecisions and actions	
TACTIC 1: Provide timely recap messages on social media	ONGOING	75% posted within one week of meeting;	
		100% posted within two weeks.	
TACTIC 2: Launch monthly mayor's newsletter outreach	SUMMER	Delayed until the new mayor takes office,	
<u>compaign</u>	<u>WINTER</u> 202 <u>5</u> 4	including updates through social media	
		and in-person communications.	
TACTIC 3: Distribute regular news releases on major	ONGOING	Regularly released information.	
council actions such as on development, major			
infrastructure projects, and community affairs			
TACTIC 4: Expand Outreach efforts using multi-layered	ONGOING	City magazine; billboard ad campaigns;	
<u>approach</u>		over the street banners; newspaper ads	
		and editorials; SOTC roadshow; broadcast	
		news features; and regional/national	
		coverage.	

PUBLIC AND INTERNAL COMMUNICATION			
Goal 1: Accurately and timely communicate information regarding the city's programs and services through a			
unified and layered framework for maximum reach.			
Objective 2: Increase the availability and understanding about city programs and services using tools for accessibility,			
timelines and protocols for website updates			
Strategy 1: Provide and regularly update the city's webs	ite to ensure its a	accessible, user-friendly, and informative	
TACTIC 1: Work with Civic Plus to analyze the website	MARCH APRIL	New website calendar <u>launched</u> in March	
layout and make improvements to address areas to	202 <u>5</u> 4	2024 with automatic updates starting	
optimize engagement and information sharing		January 2025 from other calendars	
		(Library, Rec Desk, etc.).	
TACTIC 2: Ensure staff can regularly update and maintain	ONGOING	Onboarded all staff to update department	
their department pages		web pages.	
TACTIC 3: Verify all written materials are published in plain	ONGOING	For review planned in Jan 2024 Staff	
language and centralized for ease		confirms plain language with the Public	
		Information Officer (PIO).	
TACTIC 4: Work with website vendor for add-on tools to	SEPT 2024	Onboard Monisodo software for back-end	
manage content and ADA accessibility		analytics, ADA accessibility, etc.	
TACTIC 5: Continue to promote the city app	ONGOING		
TACTIC 6: Launched website committee in preparation for	DECEMBER	First milestone completed. Backend work	
<u>refresh</u>	2024	in progress.	

PUBLIC AND INTERNAL COMMUNICATION

Goal 1: Accurately and timely communicate information regarding the city's programs and services through a unified and layered framework for maximum reach.

Objective 3: Increase awareness, interest, participation, and engagement from the community and businesses by implementing a comprehensive communication strategy using various tactics such as social media, community events, and traditional outreach methods.

Strategy 1: Monitor communication and adapt to communication preferences. Utilize cross-functioning communication methods for maximum reach

communication methods for maximum reach		
TACTIC 1: Evaluate the PEG Channel. Update regularly	<u>WINTER</u> JAN	In process of developing a streamlined
and streamline special events as another method of	202 <u>5</u> 4	approach.
communication		
TACTIC 2: Utilize different avenues to market and	ONGOING	Published twice at the local movie theater.
advertise city events and programs such as billboards, in-		Billboard signage displayed in two
person meetings, surveys, banners, etc.		locations effective March 2024. Utilization
		of digital marketing initiatives, print
		advertisement, social media, media
		coverage, etc.
TACTIC 3: Produce print and digital publications for	JAN	Delivering nearly 20k city magazines per
citywide distribution (city magazine, annual report, etc.)	2024ONGOING	quarter with 100% success rate.
TACTIC 4: Development of strategic outreach campaigns	JAN 2024	Preliminary discussion in
for upcoming construction projects		place. Newspaper Ads; full page graphics
		in city magazine; social media updates;
		and new webpage in progress.
TACTIC 5: Develop an Annual Report reflecting the city's	SPRING FALL	
achievements for legislative and community outreach	202 <u>5</u> 4	
TACTIC 6: Monitor and engage in official city social media	ONGOING	Posts are up 1.1k%, 1.2k% in
outlets		engagement, and post clicks up 2.7k%
		across all platforms and accounts.
TACTIC 7: Highlight department activities and services	ONGOING	Revisiting in spring 2025.
with high community impact including Police, Fire, Public		-
Works, Economic Development, and Community Services		

TACTIC 8: Regularly assess the effectiveness of various	ONGOING	
platforms and channels for effectiveness		
TACTIC 9: Development and market additional tools for	Summer 2024	Marketing RFP and Economic
services, such as a Business Liaison, to help new and		Development Strategic Plan underway
current businesses		
PUBLIC AND INTERNAL COMMUNICATION Goal 1: Accurately and timely communicate information	n regarding the c	ity's programs and services through a
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PUBLIC AND INTERNAL COMMUNICATION

Goal 1: Accurately and timely communicate information regarding the city's programs and services through a unified and layered framework for maximum reach.

Objective 3: Increase awareness, interest, participation, and engagement from the community and businesses by implementing a comprehensive a communication strategy using various tactics such as social media, community events, and traditional outreach methods.

Strategy 3: Conduct audits and prepare effective messaging

Ottategy of Conduct addits and prepare effective messa	91119	
TACTIC 1: Prepare a content calendar and track	F <u>ALL</u> EB 202 <u>5</u> 4	Tabled.
performance, reoccurring events, and activities		
TACTIC 2: Utilize social media management platform to	ONGOING	Need to oOn-boarded all social media
analyze reach, and schedule releases of information		contributors to platform.
during optimal times		·
TACTIC 3: Develop and maintain one voice messaging	ONGOING	Aligned messages across all platforms,
strategy and talking points		gather public feedback and adapted
		messages, and standardized tone and
		writing style.
TACTIC 4: Analyze results from outreach campaigns to	SPRING 2024	Transportation and construction
evaluate effectiveness and areas of opportunity		projectsBeaumont Nights, Sidewalk
		Project, Easter Egg Hunt, Business
		Incentive.

PUBLIC AND INTERNAL COMMUNICATION				
Goal 1: Accurately and timely communicate information regarding the city's programs and services through a				
unified and layered framework for maximum reach.				
Objective 4: Increase employee awareness and build organizational knowledge by implementing structured channels to				
share, capture, and disseminate information.				
Strategy 1: Launch new platforms to foster engagement and share information				
TACTIC 1: Launch internal monthly newsletter highlighting	ONGOING	Published November 2024, and monthly		
council actions, events, program and project statuses, and		thereafter		
employee spotlights				
TACTIC 2: Develop an intranet landing page to serve as	TACTIC 2: Develop an intranet landing page to serve as WINTER 2024 Partnership with IT			
the main hub for information				
TACTIC 3: Launch a committee to help plan for celebratory	SPRING 2024	Partnership with HR		
events such as birthdays, holidays, and annual employee				
recognition ceremony				

PUBLIC AND INTERNAL COMMUNICATION		
Goal 1: Accurately and timely communicate information regarding the city's programs and services through a		
unified and layered framework for maximum reach.		
Objective 4: Increase employee awareness and build organizational knowledge by implementing structured channels to		
share, capture, and disseminate information.		
Strategy 2: Partner with other departments to develop communication objectives, goals, and structure		
TACTIC 1: Define processes, structure and roles related to	SPRING 2024	
the release of communication		
TACTIC 2: Work with other departments to review	SPRING 2024	
communication efforts, goals, and structure. Discuss best		
practices and emerging trends		

CRISIS COMMUNICATION		
Goal 1: Enable seamless and real time information sharing during times of disruption		
Objective 1: Assess and implement a readiness campaign for crisis communication		
Strategy 1: Identify protocols, tools, and training to improve our communication during crisis situations		
TACTIC 1: Implement a city-wide program with push	WINTER 2024	Complete with onboarding of Everbridge.
notifications for cross-utilization for traffic and construction		
updates		
TACTIC 2: Develop local crisis communication plan	FALL 2024	Contracting out

MEDIA RELATIONS BRAND APPEAL		
Goal 1: Proactively build relationships with journalists and editors		
Objective 1: Provide proactive news and public service announcements to achieve coverage		
Strategy 1: Regularly distribute releases, photos, and video content related to city programs, services, events, and businesses		
TACTIC 1: Maintain a regular distribution list of media contacts for print and broadcast media	ONGOING	Complete.
TACTIC 2: Promote city resources for information about programs and services to media for access	ONGOING	Complete.

MEDIA RELATIONSBRAND APPEAL			
Goal: Proactively build relationships with journalists and editors			
Objective 1: Provide proactive news and public service an	nouncements to	achieve coverage	
Strategy 2: Continue to foster proactive communication	on within the or	ganization regarding possible emerging	
issues.			
TACTIC 1: Utilize executive team meetings as an internal forum to exchange information about items of potential media interest	ONGOING		
TACTIC 2: Reach out to department heads and attend department meetings on upcoming programs, events, activities, and needs of promotion or potential media interest	ONGOING	OCT 2023 began attending the Public Works Department meeting	

MEDIA RELATIONSBRAND APPEAL			
Goal: Maintain positive working relationships with media			
Objective 2: Provide timely and accurate responses to media inquiries and requests for information			
Strategy 1: Regularly review media inquiries and respond accordingly			
TACTIC 1: Respond to media inquiries within 24-48 hours,	ONGOING	100% responded to within 48 hours.	
or sooner			
TACTIC 2: Centralize media interactions through PIO	ONGOING	Complete.	
TACTIC 3: Coordinate responses from subject matter	ONGOING	The Record Gazette interviews with	
experts within the city		Mayor, Parks and Recreation and PD.	
TACTIC 4: Review media publications for accuracy, and	ONGOING	2023 – Initiated check-ins with local media	
make suggestions to correct the record, if needed		to ensure accurate coverage	

MEDIA RELATIONS-BRAND APPEAL				
Goal: Maintain positive working relationships with members of media				
Objective 2: Provide timely and accurate responses to media inquiries and requests for information				
Strategy 2: Foster good working relationships locally and regionally				
TACTIC 1: Provide tips, stories and publish ads with local	ONGOING	Oct 2023 — Published full page		
media		transportation graphic		
		Nov 2023 New resident letter from		
		former Mayor Julio Martinez		
		Provided information for warm centers,		
		Stewart Park, PD traffic stops, etc.		
TACTIC 2: Identify opportunities for broadcast and	ONGOING	Oct 2023 — ABC 7 live broadcast showing		
televised media coverage		of Shadow Creek Park, ABC 7 Veterans		
		Day, KCal Hometown Heroes Spotlight,		
		ABC7 Business Incentives.		
TACTIC 3: Reach out to local media to discuss special	ONGOING	Released four media advisories in 2024		
events, meeting coverage and general information				
TACTIC 4: Assess opportunities to host media events,	ONGOING	Veterans Day, Stewart Park, and Shadow		
when appropriate		Creek		

Appendix B – Digital Strategy

The digital strategy is a plan to utilize digital channels and tools to communicate with the public and achieve goals as outlined in the plan. This strategy should be used as a guide for content and frequency for sharing on a per-platform basis that can be managed by existing staff.

Our Voice

- Professional
- Accurate
- Authentic
- Good-natured and fun

Digital Strategy Matrix

Digital Channel	Message	Frequency
Main Website	 Services, programs, facilities, and event information News, notices, and updates 	Weekly
PEG Channel	 Council, board, and commission coverage PSAs, event, and service information 	Weekly meeting coverage
Internal Newsletter	Staff highlights, event coverage, contests, and reminders	Monthly
Facebook	 News, alerts, updates, events, and goodwill messaging 	5-10 posts/wk
Instagram	Showcase images of community events & updates	7-12 post/week
X	Newsworthy information	2-4 posts/wk
LinkedIn	Agency & employee successRecruitment messages	3-6 posts/mo
Nextdoor	 Trash and recycling reminders Major communication campaigns Targeted traffic/road closure alerts Invitation to join meetings, volunteer, etc. 	6 posts/mo
YouTube	Program PSAs & public meetings coverage	5/mo
City Magazine/Rec Guide	City highlights, programs & services	Quarterly
Constant Contact	Opt-in service for updates on events & news	As needed

Appendix C – Placeholder Crisis Communication Plan

Under development. The expected completion and addition to the Plan is Fall 2024. Contingent upon Emergency Plan.