





STRATEGIC COMMUNICATIONS PLAN

# City of Beaumont Strategic Communications Plan

## **City of Beaumont Mission Statement**

The City of Beaumont is committed to providing core services to the community that ensure it remains a desirable place to live, work and play. Through responsible and professional leadership and in partnership with local agencies to achieve common goals and leverage area resources, the city will strive to improve the quality of life for all residents living and working in the community.

#### **Public Information Office Mission Statement**

Be the best source of information about the City of Beaumont by creating and sharing effective messages and compelling stories that foster positive engagement and connection with all stakeholders.



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## **Executive Summary**

The 2023-2026 Strategic Communications Plan is a living document intended to adapt and enhance as the city continues to evolve. As technology advances and platforms for citizen engagement continue to change, this plan is expected to change to meet the needs of the community. The plan, as it is adopted today, is simply a snapshot of the city's current communication goals and objectives for a unified and cohesive strategy to best serve the City of Beaumont's community and stakeholders.

The plan outlines the overall communication philosophy, structure, audience, and platforms.

## Why We Have a Plan

Communication is a basic obligation and essential to an open and transparent government. Communicating with residents, businesses, and visitors is vital to fostering trust and the overall success of the city. Through consistent and engaging communication, the City of Beaumont can grow informed community participation, enhance pride and overall quality of life for its residents.

#### **Communications Team**

Everyone who represents the city in an official capacity can be seen as a communicator. It is important to create a unified structure defining messaging and the process for all communication to ensure reliability with and for the city's stakeholders. The success of the plan is dependent upon everyone's understanding and participation.

For purposes of this plan, the city defines its core communicators as follows:

- Mayor and City Council
- City Manager
- Deputy City Manager
- Chief of Police (and designee)
- Public Information Officer
- Executive Team
- Recreation Manager
- City Clerk
- City Treasurer
- City Boards, Commissions, and Committees
- Other Council-Appointed Officials

## **Target Audience**

A key component of any communication plan is identifying and knowing the audience.

The external stakeholders are:

- Residents
- Visitors
- Businesses
- Community organizations
- Sister cities
- Schools
- Regional influencers
- Media

#### The internal stakeholders are:

- Employees
- City Council
- City Clerk
- City Treasurer
- City boards, commissioners and committees

## **Background**

This plan is a revision of the adopted 2018 City of Beaumont Strategic Communications Plan. Updating the city-wide strategic communication plan will advance the City of Beaumont's Strategic Plan, Level 3, *Target #1 Goal #4*, to increase public communication, education and strategy. This plan incorporates relationship building and public communication strategy.

#### Past Plans & Guides

- Original Strategic Communications Plan Established in 2018, containing initial goals and strategies for an unspecified timeframe.
- Style Guide Developed in 2019, containing guidelines and standards for both graphic and language perspectives. This guide is active.



#### **Communication Structure**

- Public and Internal Communication
  - Goal 1: Accurately and timely communicate information regarding the city's programs and services through a unified and layered framework for maximum reach.
    - Objective 1: Regularly communicate city council decisions and actions
    - Objective 2: Increase the availability and understanding about city programs and services using tools for accessibility, timelines and protocols for website updates.
    - Objective 3: Increase awareness, interest, participation, and engagement from the community and businesses by implementing a comprehensive communication strategy using various tactics such as social media, community events, and traditional outreach methods.
    - Objective 4: Increase employee awareness and build organizational knowledge by implementing structured channels to share, capture, and disseminate information.
- Crisis Communication
  - Goal 1: Enable seamless communication during times of crisis
    - Objective 1: Assess and implement a readiness campaign for crisis communication
- Media Relations
  - Goal 1: Proactively build relationships with journalists and editors
    - Objective 1: Provide proactive news and public service announcements for widespread coverage
    - Objective 2: Provide timely and accurate responses to media inquiries and requests

#### **Current Communication Methods**

## Advertising

Advertisements are limited to events, programs, and service-related information. The purpose of advertising is to advance the quality of life for its residents and the economic vitality of the city. This includes promoting businesses, incentive programs and community events.

## Communication training and assistance

City employees who manage social media accounts should receive basic and ongoing training as needed. Future training will be provided on an as-needed basis to keep employees abreast of current and emerging trends.

## **Digital Communications**

The dominant form of communication currently consists of a variety of digital platforms and local media coverage. Below is a list of communication methods currently used:

#### Websites

- <u>beaumontca.gov</u> –Official City website
- <u>beaumontcabusiness.gov</u> –Economic Development website (2023)
- bmtparks.com Parks and Recreation website (2023)
- BeaumontPD.org Police Department website (2016)

#### Email subscriptions

- City of Beaumont's news and events calendar a calendar for all types of events including public meetings and sponsored community city events
- Beaumontca.gov Notify Me –Subscriptions to various calendars and news:
  - Construction Updates
  - Council Agenda
  - Economic Development Committee
  - Election Central
  - Finance and Audit Committee
  - Misc. Public Meetings
  - Planning Commission Agenda
  - Stewart Park Renovation
  - City Spotlight
  - News and Notices
- Beaumontca.gov Alert Center For safety alerts
- Beaumontca.gov Calendar For city events
- Beaumontca.gov Newsflash Citywide spotlight

#### Guides

 City Magazine and Recreational Guide: Quarterly online publication featuring city news, recreational information and events. Printed and mailed publications to commence for the Winter 2024 edition.

## Message Boards and Displays

- Digital signage is available within city facilities and outside city hall for public consumption.
- Billboard displays and street signage are used to reach a broad audience with targeted purpose (i.e., programs, special events, etc.)

#### TV Channel

 PEG Channel is featured on Frontier, Channel 32, broadcasting city council meetings, special programming, and upcoming events.

## YouTube Channel

 Features live and recorded public meetings and showcases other programming. Subscribers can like the channel to follow.

## Mobile App

 City of Beaumont's Mobile App is an engagement tool for residents to connect electronically to request service, contact information, access news, and view events. The Transit App is used by travelers using city transportation for real time GPS locations, arrival times, ETAs, and assistance with planning connected trips.

#### Social media outlets

- City of Beaumont City Hall Facebook
- City of Beaumont X
- City of Beaumont Instagram
- City of Beaumont LinkedIn
- City of Beaumont Nextdoor
- City of Beaumont Youtube
- City of Beaumont TikTok
- Police Department Facebook
- Police Department X
- Police Department Instagram
- Police Department Nextdoor
- Police Department Neighbors Portal by Ring (No url available)
- Parks and Recreation Facebook
- Parks and Recreation Instagram

## Transit Facebook

## Graphic Identity Manual

In 2018, the city updated its logo and developed a graphic identity found in its Brand Style Guide. The guide offers best practices to facilitate standards and ensure consistency in visual and written communication regarding its logo, font, color scheme, and graphics.

#### Media Relations

A positive working relationship with news media from local and regional outlets is vital to successfully communicating city-related information. The goal of effective media relations is to publish frequently, factually, and professionally. All media inquiries should be responded to promptly whenever possible.

#### **Print Publications**

With a shift in how society consumes information, the cost versus effectiveness of print publications is reviewed on a case-by-case basis. In most cases, distributing communication digitally is the most cost-effective and predominant method used by the city. Each department produces its own print publications on a smaller scale, including flyers, cards, posters, and brochures to name a few.

However, to maintain a layered and widespread approach the city will utilize local print media, publish an Annual Report, and print its City Magazine for public consumption.

#### Public Relations

The city continues to establish good and transparent relationships with all its residents, business owners, and visitors through various platforms described throughout the plan.

The city monitors and coordinates responses regarding general inquiries and/or complaints received through a variety of channels.

The city oversees its Public, Educational, and Governmental Access (PEG) Channel through Frontier. Locally, residents can access programming centered on government programs, activities, upcoming events, and services through PSAs, features, and graphic images.

The city utilizes several ways to generate content for distribution including event calendars, internal/employee communication, and social media strategies.

#### **Current Communication Tools**

The city invests in a variety of tools including software, video, technology services, and platforms to support effective communication. The primary tools utilized by the city include:

- CivicPlus website management platform
- Hootsuite social media scheduling and analytics
- Constant Contact subscription platform for email announcements
- Grammarly subscription tool for plain language, grammar, and spelling
- Canva subscription for graphic creation
- Archive Social archives all social account activities for public records requests
- Variety of other tools for various projects



PUBLIC AND INTERNAL COMMUNICATION		
Goal 1: Accurately and timely communicate information regarding the city's programs and services through a		
unified and layered framework for maximum reach.		
Objective 1: Regularly communicate city council decisions and actions		
Strategy 1: Provide consistent and regular updates on city government decisions and actions		
<b>TACTIC 1:</b> Provide timely recap messages on social media	ONGOING	
TACTIC 2: Launch monthly mayor's newsletter	SUMMER 2024	
<b>TACTIC 3:</b> Distribute regular news releases on major	ONGOING	
council actions such as on development, major		
infrastructure projects, and community affairs		

PUBLIC AND INTERNAL COMMUNICATION		
Goal 1: Accurately and timely communicate information regarding the city's programs and services through a		
unified and layered framework for maximum reach.		
Objective 2: Increase the availability and understanding abo	ut city programs a	nd services using tools for accessibility,
timelines and protocols for website updates		
Strategy 1: Provide and regularly update the city's website to ensure its accessible, user-friendly, and informative		
<b>TACTIC 1:</b> Work with Civic Plus to analyze the website	MARCH 2024	New website calendar in March 2024
layout and make improvements to address areas to		
optimize engagement and information sharing		
<b>TACTIC 2:</b> Ensure staff can regularly update and maintain	ONGOING	
their department pages		
<b>TACTIC 3:</b> Verify all written materials are published in plain	ONGOING	For review planned in Jan 2024
language and centralized for ease		•
<b>TACTIC 4:</b> Work with website vendor for add-on tools to	SEPT 2024	
manage content and ADA accessibility		
<b>TACTIC 5:</b> Continue to promote the city app	ONGOING	

## **PUBLIC AND INTERNAL COMMUNICATION**

Goal 1: Accurately and timely communicate information regarding the city's programs and services through a unified and layered framework for maximum reach.

Objective 3: Increase awareness, interest, participation, and engagement from the community and businesses by implementing a comprehensive communication strategy using various tactics such as social media, community events, and traditional outreach methods.

Strategy 1: Monitor communication and adapt to	communication preferences.	Utilize cross-functioning
communication methods for maximum reach		

Communication mothers for maximum roadin		
<b>TACTIC 1:</b> Evaluate the PEG Channel. Update regularly	JAN 2024	
and streamline special events as another method of		
communication		
TACTIC 2: Utilize different avenues to market and	ONGOING	Published twice at the local movie theater.
advertise city events and programs such as billboards, in-		Billboard signage displayed in two
person meetings, surveys, banners, etc.		locations effective March 2024.
TACTIC 3: Produce print and digital publications for	JAN 2024	
citywide distribution (city magazine, annual report, etc.)		
<b>TACTIC 4:</b> Development of strategic outreach campaigns	JAN 2024	Preliminary discussion in place.
for upcoming construction projects		
<b>TACTIC 5:</b> Develop an Annual Report reflecting the city's	SPRING 2024	
achievements for legislative and community outreach		
<b>TACTIC 6:</b> Monitor and engage in official city social media	ONGOING	
outlets		
<b>TACTIC 7:</b> Highlight department activities and services	ONGOING	
with high community impact including Police, Fire, Public		
Works, Economic Development, and Community Services		
<b>TACTIC 8:</b> Regularly assess the effectiveness of various	ONGOING	
platforms and channels for effectiveness		
TACTIC 9: Development and market additional tools for	Summer 2024	Marketing RFP and Economic
services, such as a Business Liaison, to help new and		Development Strategic Plan underway
<u>current businesses</u>		

PUBLIC AND INTERNAL COMMUNICATION		
Goal 1: Accurately and timely communicate informatio	n regarding the <b>c</b>	city's programs and services through a
unified and layered framework for maximum reach.		
Objective 3: Increase awareness, interest, participation, an	d engagement fro	m the community and businesses by
implementing a comprehensive communication strategy us	ing various tactics	s such as social media, community events,
and traditional outreach methods.		
Strategy 2: Continue to stay abreast of new and emerg	ing communicat	ion trends, strategies, and practices
<b>TACTIC 1:</b> Maintain professional memberships such as	ONGOING	Attend Annual Meeting in May 2024
with the California Public Information Officer's (CAPIO)		
Association, PRSA, and ICMA		
<b>TACTIC 2:</b> Identify new ways to communicate, best	ONGOING	
practices, training, and tools through participation in		
statewide, regional, and local programs		
<b>TACTIC 3:</b> Identify and implement new or more effective	ONGOING	
ways to communicate with the community		

## **PUBLIC AND INTERNAL COMMUNICATION**

Goal 1: Accurately and timely communicate information regarding the city's programs and services through a unified and layered framework for maximum reach.

Objective 3: Increase awareness, interest, participation, and engagement from the community and businesses by implementing a comprehensive a communication strategy using various tactics such as social media, community events, and traditional outreach methods.

and traditional outcom methods.			
Strategy 3: Conduct audits and prepare effective messaging			
<b>TACTIC 1:</b> Prepare a content calendar and track performance, reoccurring events, and activities	FEB 2024		
<b>TACTIC 2:</b> Utilize social media management platform to analyze reach, and schedule releases of information during optimal times	ONGOING	Need to on-board all social media contributors to platform.	
<b>TACTIC 3:</b> Develop and maintain one voice messaging strategy and talking points	ONGOING		
<b>TACTIC 4:</b> Analyze results from outreach campaigns to evaluate effectiveness and areas of opportunity	SPRING 2024	Transportation and construction projects	

PUBLIC AND INTERNAL COMMUNICATION		
Goal 1: Accurately and timely communicate information regarding the city's programs and services through a		
unified and layered framework for maximum reach.		
Objective 4: Increase employee awareness and build organi	zational knowledg	e by implementing structured channels to
share, capture, and disseminate information.		
Strategy 1: Launch new platforms to foster engagement and share information		
TACTIC 1: Launch internal monthly newsletter highlighting	ONGOING	Published November 2024, and monthly
council actions, events, program and project statuses, and		thereafter
employee spotlights		
<b>TACTIC 2:</b> Develop an intranet landing page to serve as	WINTER 2024	Partnership with IT
the main hub for information		
<b>TACTIC 3:</b> Launch a committee to help plan for celebratory	SPRING 2024	Partnership with HR
events such as birthdays, holidays, and annual employee		
recognition ceremony		

PUBLIC AND INTERNAL COMMUNICATION		
Goal 1: Accurately and timely communicate information regarding the city's programs and services through a		
unified and layered framework for maximum reach.		
Objective 4: Increase employee awareness and build organizational knowledge by implementing structured channels to		
share, capture, and disseminate information.		
Strategy 2: Partner with other departments to develop communication objectives, goals, and structure		
<b>TACTIC 1:</b> Define processes, structure and roles related to	SPRING 2024	
the release of communication		
TACTIC 2: Work with other departments to review	SPRING 2024	
communication efforts, goals, and structure. Discuss best		
practices and emerging trends		

CRISIS COMMUNICATION			
Goal 1: Enable seamless and real time information shar	Goal 1: Enable seamless and real time information sharing during times of disruption		
Objective 1: Assess and implement a readiness campaign for	or crisis communic	ation	
Strategy 1: Identify protocols, tools, and training to im	prove our commi	unication during crisis situations	
TACTIC 1: Implement a city-wide program with push	WINTER 2024		
notifications for cross-utilization for traffic and construction updates			
TACTIC 2: Develop local crisis communication plan	FALL 2024		

MEDIA RELATIONS		
Goal 1: Proactively build relationships with journalists and editors		
Objective 1: Provide proactive news and public service ann	ouncements to achieve coverage	
Strategy 1: Regularly distribute releases, photos, and	video content related to city programs, services, events,	
and businesses		
TACTIC 1: Maintain a regular distribution list of media	ONGOING	
contacts for print and broadcast media		
<b>TACTIC 2:</b> Promote city resources for information about	ONGOING	
programs and services to media for access		

MEDIA RELATIONS		
Goal: Proactively build relationships with journalists an	nd editors	
Objective 1: Provide proactive news and public service an	nouncements to ac	chieve coverage
Strategy 2: Continue to foster proactive communication	on within the orga	anization regarding possible emerging
issues.		
<b>TACTIC 1:</b> Utilize executive team meetings as an internal	ONGOING	
forum to exchange information about items of potential		
media interest		
<b>TACTIC 2:</b> Reach out to department heads and attend	ONGOING	OCT 2023 began attending the Public
department meetings on upcoming programs, events,		Works Department meeting
activities, and needs of promotion or potential media		
interest		

MEDIA RELATIONS				
Goal: Maintain positive working relationships with media				
Objective 2: Provide timely and accurate responses to media inquiries and requests for information				
Strategy 1: Regularly review media inquiries and respond accordingly				
<b>TACTIC 1:</b> Respond to media inquiries within 24-48 hours,	ONGOING			
or sooner				
TACTIC 2: Centralize media interactions through PIO	ONGOING			
<b>TACTIC 3:</b> Coordinate responses from subject matter	ONGOING			
experts within the city				
<b>TACTIC 4:</b> Review media publications for accuracy, and	ONGOING	2023 – Initiated check-ins with local media		
make suggestions to correct the record, if needed		to ensure accurate coverage		

MEDIA RELATIONS					
Goal: Maintain positive working relationships with members of media					
Objective 2: Provide timely and accurate responses to media inquiries and requests for information					
Strategy 2: Foster good working relationships locally and regionally					
<b>TACTIC 1:</b> Provide tips, stories and publish ads with local media	ONGOING	Oct 2023 – Published full page transportation graphic Nov 2023 – New resident letter from former Mayor Julio Martinez			
TACTIC 2: Identify opportunities for broadcast and televised media coverage	ONGOING	Oct 2023 – ABC 7 live broadcast showing of Shadow Creek Park			
<b>TACTIC 3:</b> Reach out to local media to discuss special events, meeting coverage and general information	ONGOING				
<b>TACTIC 4:</b> Assess opportunities to host media events, when appropriate	ONGOING				

# Appendix B – Digital Strategy

The digital strategy is a plan to utilize digital channels and tools to communicate with the public and achieve goals as outlined in the plan. This strategy should be used as a guide for content and frequency for sharing on a per-platform basis that can be managed by existing staff.

#### Our Voice

- Professional
- Accurate
- Authentic
- Good-natured and fun

# Digital Strategy Matrix

Digital Channel	Message	Frequency
Main Website	<ul> <li>Services, programs, facilities, and event information</li> <li>News, notices, and updates</li> </ul>	Weekly
PEG Channel	<ul><li>Council, board, and commission coverage</li><li>PSAs, event, and service information</li></ul>	Weekly meeting coverage
Internal Newsletter	<ul> <li>Staff highlights, event coverage, contests, and reminders</li> </ul>	Monthly
Facebook	<ul> <li>News, alerts, updates, events, and goodwill messaging</li> </ul>	5-10 posts/wk
Instagram	Showcase images of community events & updates	7-12 post/week
X	Newsworthy information	2-4 posts/wk
LinkedIn	<ul><li>Agency &amp; employee success</li><li>Recruitment messages</li></ul>	3-6 posts/mo
Nextdoor	<ul> <li>Trash and recycling reminders</li> <li>Major communication campaigns</li> <li>Targeted traffic/road closure alerts</li> <li>Invitation to join meetings, volunteer, etc.</li> </ul>	6 posts/mo
YouTube	Program PSAs & public meetings coverage	5/mo
City Magazine/Rec Guide	City highlights, programs & services	Quarterly
Constant Contact	Opt-in service for updates on events & news	As needed

Under development. The expected completion and addition to the Plan is Fall 2024.

